



CRICKET NSW

INFRASTRUCTURE STRATEGY

2020-2030

ACKNOWLEDGEMENTS

Cricket New South Wales (CNSW) acknowledges the traditional custodians of the lands on which our cricket facilities and infrastructure are built. We pay our collective respects to the Elders, past, present and emerging, and respect the ongoing connection that Aboriginal people have to this land.

The development of this CNSW Infrastructure Strategy (CNSWIS) would not have been possible without the support and contribution provided by our stakeholders.

We acknowledge and thank the NSW Government through the Office of Sport for their assistance in planning, and contributing to, the 21 workshops that took place across metropolitan and regional NSW.

In addition, we acknowledge and thank our local government partners from across NSW for their positive support and contribution to this project, highlighting the value of our partnership and the role local government will play in the delivery of this strategy.

CNSW would also like to thank Cricket Australia (CA) for its support and engagement, including staff who contributed through the Project Control Group (PCG).

Finally, to the NSW cricket community, thank you to all of the players, coaches, umpires, club and association volunteers who gave up their time to participate in the consultation activities. Your contribution to this project will ensure cricket in NSW has a bright and healthy future for many years to come.



FOREWORD

It gives me great pleasure to introduce the Infrastructure Strategy for cricket in NSW. The release of this CNSWIS is a key milestone in an exciting period for the game in NSW, which includes the development of our new home at Wilson Park, Sydney Olympic Park.

The CNSWIS is closely aligned to the CNSW Strategy (2017 - 2022) and the Australian Cricket Strategy (2017 - 2022) and forms an essential component in delivering our vision of being 'Australia's Favourite Sport - A Sport for All Australians'.

Through the Australian Cricket Infrastructure Fund, the Grassroots Cricket Fund and the NSW Government's ICC T20 World Cup 2020 Cricket Legacy Fund (2018 - 2020), we continue to invest in, and support the enhancement of cricket infrastructure across the state. Since 2013, CA and CNSW have contributed \$5.86m in grant funding to 276 community cricket facility projects worth over \$62 million.

We would like to acknowledge the valuable contribution made by a range of key stakeholders in this project including Cricket Australia, the NSW Government and all our local government partners who are essential to the delivery of cricket in our community.

We would also like to acknowledge the contribution made by all our cricketing communities who gave up their time to participate in a range of consultation activities. Your contribution to this project has ensured the CNSWIS reflects the needs of grassroots cricket in NSW.

With your help, we have identified our top 10 infrastructure priorities to guide the investment of financial and human resources in each of the eight Cricket Areas in NSW.

Another exciting development in this CNSWIS is the CNSW Facility Hierarchy and Infrastructure Provision Framework tool which will play an essential role in working with our stakeholders in the upgrade or provision of cricket and off-field infrastructure.

I look forward to being involved in the implementation of the CNSWIS and leading cricket, and the industry, in the provision of facilities and infrastructure that creates environments for the NSW community to love and play our game.



Lee Germon
CEO
Cricket New South Wales

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INTRODUCTION

The Cricket New South Wales Infrastructure Strategy (CNSWIS) provides cricket stakeholders with a detailed analysis of existing cricket facilities and infrastructure across NSW and outlines key principles to govern the provision of infrastructure from 2020-2030.

This document outlines the strategic infrastructure priorities for CNSW over the next 10 years. Strategic infrastructure priorities were identified through the extensive stakeholder consultation undertaken during the project, along with detailed analysis of the facilities audit data supplied by Cricket Australia (CA).

The CNSWIS has been designed to complement and support other strategies and studies produced by CA and CNSW, including:

- [Australian Cricket Strategy 2017-2022](#);
- [CNSW Strategy 2017-2022](#);
- [National Premier Cricket Strategy 2019-2022](#);
- [‘20 Strong Clubs’ Review of Premier Cricket in NSW 2019-2020](#);
- [The Community Impact of Cricket in NSW Study \(2020\)](#), and;
- [Cricket & Community Centres Operational and Governance Framework \(2020\)](#).

In addition, the strategy has also considered Local, State and Federal planning documents, including:

- [Sport NSW Future Directions 2019-2022](#);
- [Greater Sydney Commission’s District Plans \(2019\)](#);
- [NSW Office of Sport Draft Regional Sport & Active Recreation Plans \(2019\)](#), and;
- [NSW Office of Sport Her Sport Her Way Strategy \(2019\)](#).



VISION AND KEY SUCCESS METRICS

Our vision for cricket infrastructure in NSW is...

“A sustainable and innovative facilities network, providing NSW communities with a welcoming environment that unites and inspires everyone to play and love cricket.”

Our success will be evaluated on:

- Facilities delivering on their potential for the intended beneficiaries (as per the CNSW Facility Hierarchy and Infrastructure Provision Framework).
- Optimal and sustainable utilisation of facilities.
- Facilities that are accessible, inclusive and provide a welcoming environment for the whole community.
- Facilities that are sustainable, both economically and environmentally, and are more resilient to extreme weather events (e.g. drought, flooding and extreme heat).
- Facilities that support the development pathways for all involved in the game, including players, umpires, coaches and curators.
- Improved access to non-traditional and school facilities through new and innovative ways to play/engage in cricket.
- Our regions having one strategic voice for the infrastructure needs of cricket.
- Strong partnerships with other sporting codes for a collaborative approach to the design and provision of multi-use facilities.

DELIVERING ON OUR VISION

Future Home of NSW Cricket - Wilson Park

For the first time in its 160 year history, NSW cricket will have a home of its own. Through the support and generosity of the NSW and Federal Governments, combined with the funding and diligence of CNSW and CA, funding has been secured for Stage 1 of a \$58 million state of the art high performance training and administration headquarters at Wilson Park in Sydney Olympic Park.

The CNSW Cricket & Community Centre (Centre) includes one full size and one junior size playing oval, more than 60 outdoor turf practice nets, and a 15-lane indoor synthetic cricket training facility.

The Centre includes a dedicated year-round cricket training and administration facility that caters for elite and developing male and female NSW players, as well as thousands of club and community cricketers in Western Sydney and surrounding areas.

CNSW will provide best practice training, coaching and player preparation facilities, enhancing national selection opportunities for NSW cricketers. The Centre allows boys and girls to train alongside their heroes from the NSW Blues and Breakers, the Sydney Thunder and Sydney Sixers, inspiring the next generation of exciting young players.

The Centre will also enhance the ability of CNSW to attract and retain the best players through a modern, purpose-built facility equipped with state-of-the-art technology design to foster innovation and to advance Australia's position in the world of cricket.

The benefits will go beyond meeting the current and future needs of grassroots, pathway and high performance cricket, with additional investment contributed to developing community infrastructure for active recreation in the surrounding Wilson Park precinct.

Expected completion of the Centre is 2022.

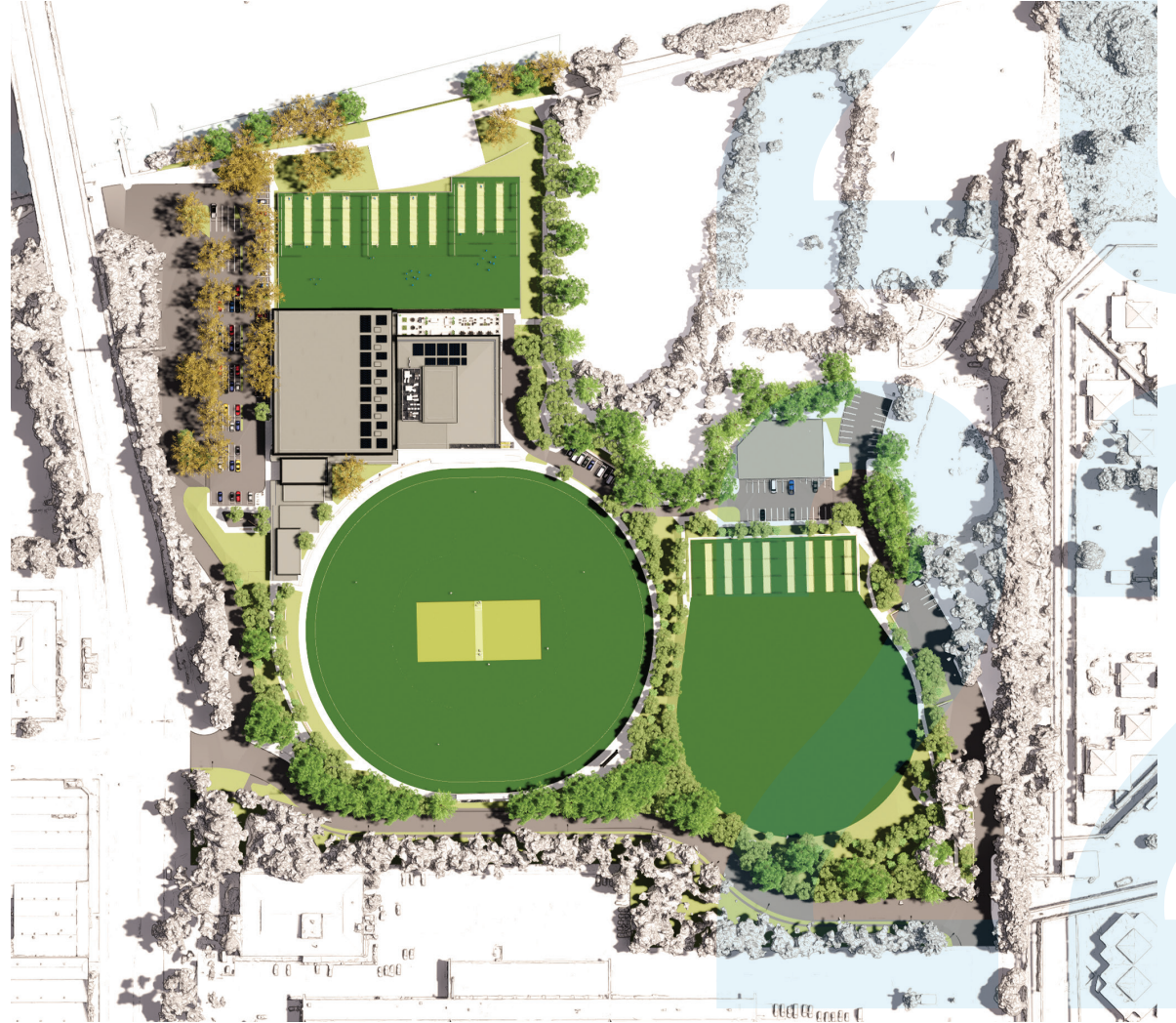


Note: Above image is concept render

DELIVERING ON OUR VISION



Note: Images are concept renders



DELIVERING ON OUR VISION

Cricket and Community Centres

CNSW is currently undertaking significant planning in relation to the development of a network of facilities known as Cricket and Community Centres (Centres). These Centres are to be located strategically to service the needs of both the performance pathway and community cricket at a regional level (ideally within a 1.5-2 hour travel time).

CNSW wants to deliver these Centres in partnership with organisations including state government, local government and educational institutions and is seeking to establish long and beneficial relationships. The Centres will:

- Provide a high performance training environment to support performance pathway programs and community cricket, with a heavy emphasis on inclusion of an indoor cricket training facility within the scope of works.
- Support event attraction, participation growth and cricket education (coaching and umpiring).
- Be inclusive, activated, supportive of local engagement, and allow for other community uses.

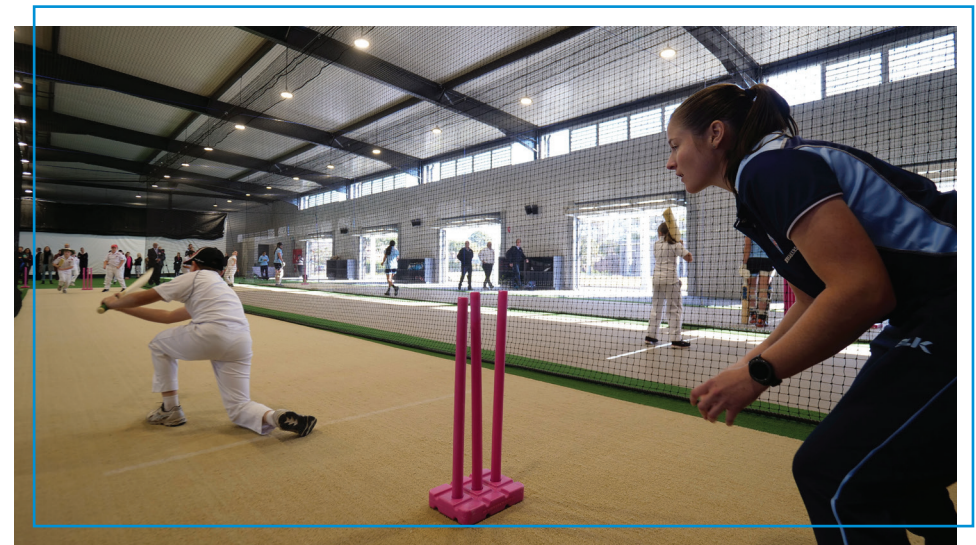
In some cases, these Centres will also provide an administration hub for regionally-based CNSW staff and may form part of a larger multi-sport precinct or facility.

In 2019 the first metropolitan Centre, the Norm O'Neill Indoor Training Facility at Penshurst Park, was delivered in partnership with CA, CNSW and Georges River Council. The centre is an integrated six-lane indoor synthetic, six-lane outdoor turf and three-lane outdoor synthetic cricket training facility with associated amenities and administration space.

Orange City Council, in partnership with CA and CNSW, has also delivered the first regional Centre at Wade Park in 2020. The Carl Sharpe Cricket Centre includes a four-lane indoor synthetic training facility with associated amenities, as well as an administration space for CNSW staff and a community room.

CNSW is also collaborating and progressing discussions with a number of Councils, project partners and cricket stakeholders for Centres across metropolitan and regional NSW.

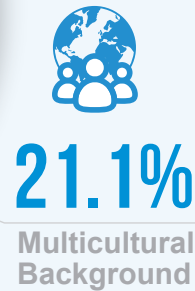
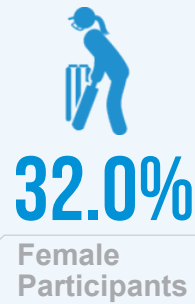
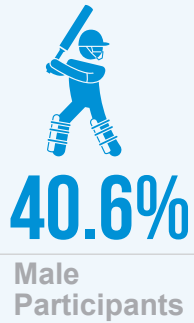
In addition, to guide the development of these Centres, CA in partnership with CNSW and Cricket Victoria, have developed an 'Operational and Governance Framework' to support the planning, delivery and operational aspects of the Centres, including engagement with key stakeholders and other potential users.



CRICKET IN NSW

TOTAL PARTICIPANTS

494,106



2,654

NSW Population Per Pitch

73

Registered Participants Per Pitch

8 Cricket Areas
38 Cricket Regions
136 Associations and Zones
1,238 Clubs

Source: Cricket Australia Census 2019/20, Cricket Australia National Facilities Audit 2017

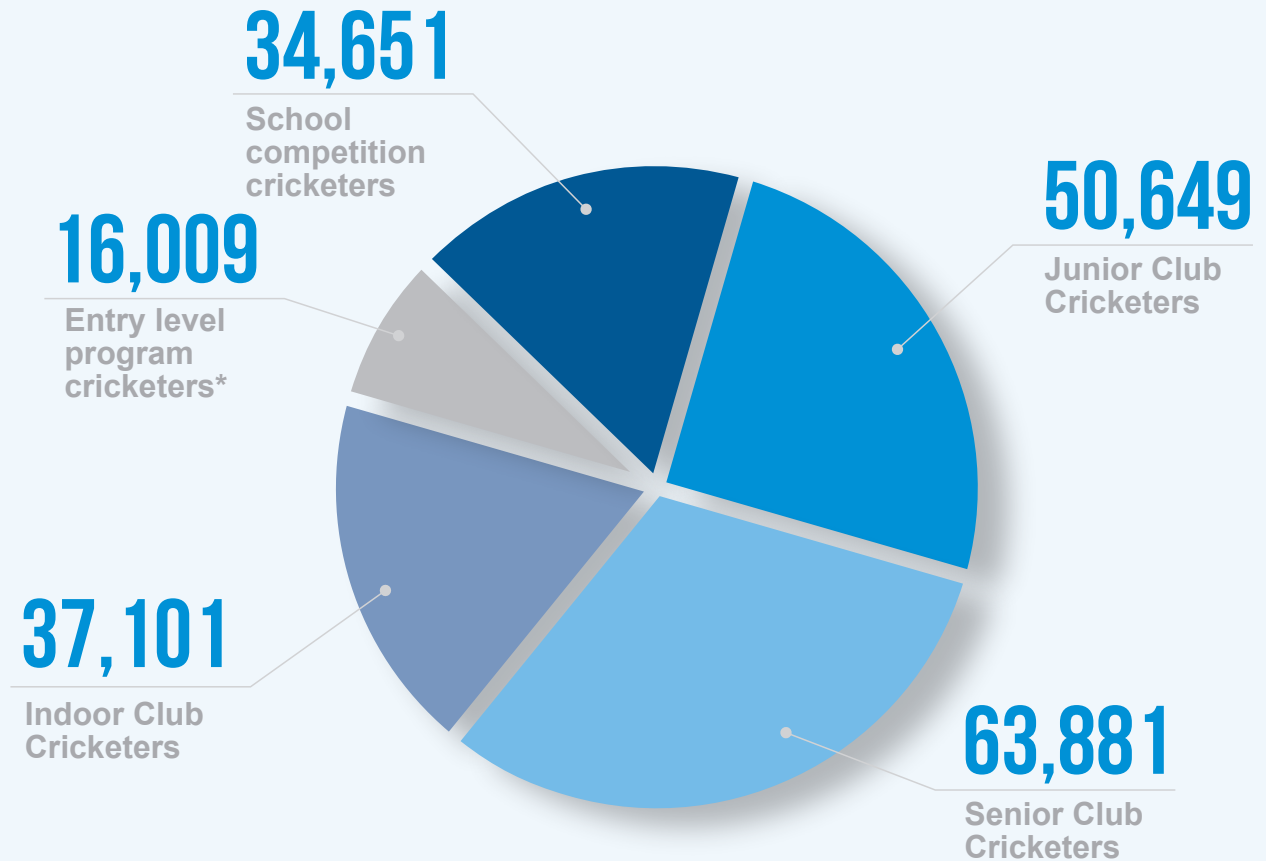
CRICKET IN NSW


44%
Metro Sydney


202,291
Registered Participants

56%
Regional NSW





*Cricket Blast Program (Junior Blasters and Master Blasters).

Source: Cricket Australia Census 2019/20, Cricket Australia National Facilities Audit 2017

ANNUAL TOTAL COMMUNITY IMPACT OF CRICKET IN NSW

THE TOTAL ANNUAL COMMUNITY IMPACT OF CRICKET IN NSW IS

\$389.20 MILLION



COMMUNITY ECONOMIC BENEFIT

\$385.72M



COMMUNITY HEALTH BENEFIT

\$3.48M



PHYSICAL HEALTH

\$2.74M



MENTAL HEALTH

\$734,774



LIFETIME HEALTH CONTRIBUTION

\$104.61M

COMMUNITY SOCIAL BENEFIT

CRICKET'S UNIQUE STRENGTHS

- A sport for everyone.
- Empowering and inspiring women and girls.
- Lifeblood of regional and rural communities.
- Social and behavioral skills for a fast-paced world.
- Social mobility for newly arrived communities.
- Platform for social causes and messages.

Participants

**\$143.84
MILLION**

Maintenance,
Merchandise
& Training

**\$98.44
MILLION**

Associations
& Peak Orgs

**\$60.62
MILLION**

Clubs &
Centres

**\$54.60
MILLION**

Events

**\$28.22
MILLION**

Note: Excludes the contribution of the ACT and Queanbeyan-Palerang Regional Council.

CNSW Community Impact Study 2020

EVOLUTION OF CRICKET IN NSW

The sport of cricket continues to evolve through new innovations, competition structures and modified formats across the globe. Australian Cricket has a strong focus on engaging with communities through new, innovative and improved opportunities to attract and retain participants.

The way the sport is played, managed and delivered are key considerations in the priorities and recommendations of the CNSWIS.

A 'Sport for All' Australians

We share CA's vision to be 'Australia's Favourite Sport - A Sport for All Australians'. To achieve this, cricket at all levels needs to ensure diversity and inclusion are at the forefront of all decisions made in the sport. This includes ensuring the environment at all clubs and facilities are welcoming, friendly and inclusive of all people. As part of our commitment to the vision, projects are prioritised where they demonstrate diversity and inclusion outcomes for the broader NSW community.

Female Cricket

We are committed to growing the sport for women and girls' by creating a realistic pathway from entry level programs and junior competition, through to senior women's cricket. In the 2019/20 cricket season, CNSW saw a 19% increase in the number of registered female cricket participants (excludes school programs). The year on year growth in female cricket as well as demand for Girls' Only teams and competitions means there are additional games which need to be accommodated each week.

The key to maintaining this growth will be to ensure that women and girls' have equitable access to appropriate facilities and amenities. This includes both playing and training facilities, as well as welcoming and inclusive environments that enhance the participant experience.



EVOLUTION OF CRICKET IN NSW

Increased Resourcing and Investment

During the 2018/19 season, an additional 50 Community Cricket staff were employed in NSW due to an increase in funding from CA via its new media rights agreement. CNSW has approximately 90 Community Cricket staff, with most of those in field based roles across NSW. These roles support the delivery of community cricket and help alleviate the burden on volunteers to deliver and manage grassroots cricket.

Through the establishment of, and investment into, the Australian Cricket Infrastructure Fund (ACIF) and the Grassroots Cricket Fund (GCF), Australian Cricket has significantly increased its commitment and investment into the growth and delivery of grassroots cricket.

Australian Cricket Infrastructure Fund (ACIF)

The ACIF provides funding to support community cricket facility projects that have a strong focus on growing participation and promoting accessibility and inclusion. The fund is open to all clubs, associations, schools, councils and cricket facility managers to acknowledge the important role these partners play in providing facilities for community cricket across NSW.

Through Australian Cricket's various facility grant programs dating back to 2013, including the current Australian Cricket Infrastructure Fund, CA and CNSW have provided \$5.86 million in funding to 276 projects worth over \$62 million.

Grassroots Cricket Fund (GCF)

In conjunction with the ACIF, and in partnership with the Australian Cricketers Association (ACA) and professional players, the GCF contributes an additional \$1 million in funding per annum to grassroots cricket facility projects. The GCF is administered by the ACA.



EVOLUTION OF CRICKET IN NSW

Changing Participant Preferences

Demand for shorter and faster formats of the game has led to a rise in the popularity of Twenty20 (T20) cricket. The format allows for cricket to be played at times when traditional longer formats would not be possible, such as a weekday evening. This requires the provision of match standard lighting to facilitate games outside normal daylight hours. T20 aims to increase participation and retention in the sport by providing more flexible opportunities to play.

Revised Junior Formats

We've changed the way junior cricket is delivered. The new national entry level program in Cricket Blast and the revised junior formats aim to increase engagement and skill development for younger participants.

Modifications to the T20 junior formats include a shorter pitch length and boundary size, increasing facility utilisation and supporting the growth of junior participation.

The new formats also facilitate greater involvement, interaction and engagement in the sport, resulting in a more positive participant experience, improved player retention and ultimately more people playing cricket.



Portable Cricket Pitches

Portable pitches provide cricket clubs, associations and schools with the opportunity to access green space that is not currently being used by cricket. This alleviates the need for the installation of a permanent synthetic pitch.











These types of pitches can also increase the utilisation of grounds typically reserved for only senior games. It enables entry level programs and some levels of junior cricket to be played on the outfield without impacting the condition of the turf wicket.

While these types of pitches are not “drop and play”, they do allow cricket to use spaces where a permanent pitch would be unsuitable.



TOP 10 INFRASTRUCTURE PRIORITIES

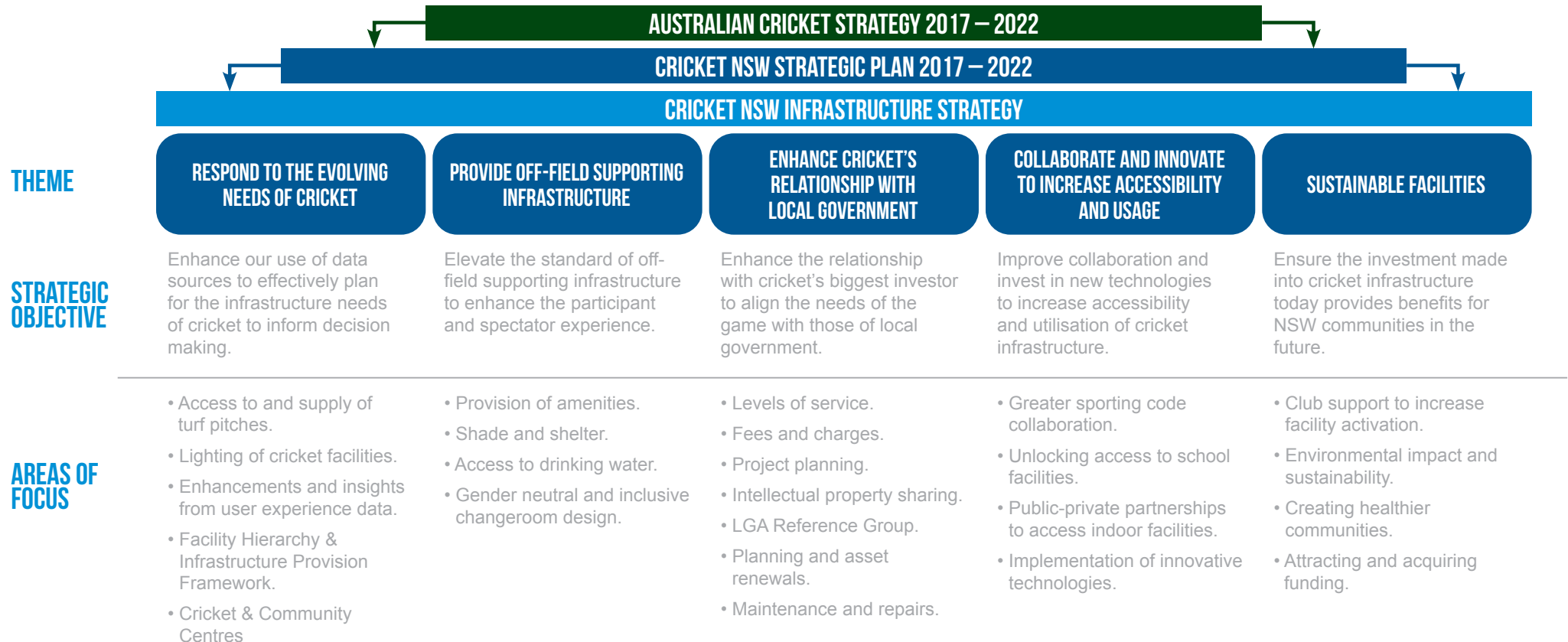
Based on the key findings from stakeholder consultation, the following 10 infrastructure priorities have been identified to guide the investment of financial and people resources in each of the Cricket Areas.

| | | | | |
|--|---|---|---|--|
| <p>RENEWAL OF AGEING INFRASTRUCTURE</p>  | <p>WELCOMING & INCLUSIVE FACILITIES</p>  | <p>FACILITIES TO SUPPORT GROWTH OF FEMALE CRICKET</p>  | <p>CRICKET & COMMUNITY CENTRES</p>  | <p>WATER ACCESS & SECURITY</p>  |
| <p>Develop a priority list of facilities for upgrade or renewal of key infrastructure such as changerooms.</p> | <p>Prioritise infrastructure projects which help deliver greater diversity and inclusion outcomes for the community.</p> | <p>Ensuring female cricket has adequate access to facilities to support the growth in participation at all levels.</p> | <p>Deliver and activate a Cricket and Community Centre network to support community cricket and high-performance.</p> | <p>Identify alternate water supplies such as re-use/re-cycled or underground water.</p> |
| <p>PROVISION OF OFF-FIELD SUPPORTING INFRASTRUCTURE</p>  | <p>IMPROVED ACCESS TO FACILITIES</p>  | <p>RESILIENCE TO EXTREME WEATHER</p>  | <p>CONSISTENT LEVELS OF SERVICE</p>  | <p>PROVISION OF TRAINING FACILITIES</p>  |
| <p>Improve the condition and provision of supporting infrastructure such as shade and shelter, public toilets and access to drinking water.</p> <p>Identify key sites for the installation of lighting for training and games.</p> | <p>Work with other codes and LGAs to protect cricket's access to existing facilities.</p> <p>Identify school sites with appropriate infrastructure which cricket can access for training and games.</p> | <p>Engage specialist consultants to advise on solutions to improve the resilience of cricket facilities to extreme weather events.</p> <p>Investigate and pilot alternate season schedule to mitigate against extreme weather events.</p> | <p>Educate and support club curators and Council staff to improve the quality and maintenance of playing surfaces.</p> <p>Develop consistent guidelines for the level of service of community cricket facilities.</p> | <p>Identify priority sites for the upgrade or installation of cricket training facilities and support community cricket stakeholders to access funding through the ACIF.</p> |

CNSWIS STRATEGIC FRAMEWORK

The CNSWIS Strategic Framework identifies five key themes to guide the future provision of cricket infrastructure across NSW. The achievement of the proposed strategic framework and five key themes will be supported by the recommendation and prioritisation of short, medium and long term actions over the next 10 years.

The implementation of the CNSWIS will require a collaborative approach between all levels of cricket, government, sporting and community stakeholders.



RESPOND TO THE EVOLVING NEEDS OF CRICKET

STRATEGIC OBJECTIVE

Enhance our use of data sources to effectively plan for the infrastructure needs of cricket to inform decision making.

STRATEGIC INITIATIVES

Short term

- Build and continually improve an industry leading, whole of cricket demand model to provide an in-depth understanding of current participation/usage and how future trends will impact future facility provision.
 - This will include analysis of access to facilities to support player development pathways.
- In partnership with CA, inform the development of an Australian Standard by Standards Australia for the lighting of cricket facilities, including standards for both playing and training facilities (indoor and outdoor).
 - The new lighting standards will be applied to all new facilities and be rolled out over time across existing facilities.
- Develop a series of case studies and a business case to highlight the benefits of lighting cricket facilities, including:
 - Lighting of playing fields to escape heat of the day.
 - Lighting of practice facilities to increase facility utilisation and access.
- In partnership with CA and the CNSW Diversity, Inclusion & Projects Officer, develop and rollout an inclusive club toolkit to provide guidance to clubs on how to make facilities more welcoming and inclusive.
 - The upgraded toolkit will be embedded in the regions through a rolling series of workshops and education sessions with clubs and associations.
 - Ensure toolkit aligns with and supports the development (and rollout) of LGA's Disability Inclusion Action Plans.

Medium – Long term

- Work with LGAs and preferred infrastructure suppliers to ensure new infrastructure projects provide flexible options to support growth of all levels of cricket, including junior formats, all abilities and veterans cricket.
- Ensure junior format crease markings/identifiers are included in all pitch and training net design proposals.
- Develop a series of business cases to drive the roll out of Cricket and Community Centres across the state.

PROVIDE OFF-FIELD SUPPORTING INFRASTRUCTURE

STRATEGIC OBJECTIVE

Elevate the standard of off-field supporting infrastructure to enhance the participant and spectator experience.

STRATEGIC INITIATIVES

Short term

- Identify the key supporting infrastructure required to make cricket facilities more welcoming and family-friendly environments and include these in the Infrastructure Provision Framework.
- Identify and prioritise key sites in each region that require an upgrade or the additional provision of supporting infrastructure to support the growth of cricket or enhance the participant experience.
- Educate LGAs on the minimum provisions required for key off-field supporting infrastructure to enable access and support the delivery of cricket programs.
- Partner with CA to deliver a series of education programs for clubs, associations, schools and LGAs around current and future facility guidelines. This includes the provision of gender-neutral facilities and contemporary change facility designs (e.g. closed cubicles).
- Engage the NSW Community Cricket Field Force to classify all cricket grounds in accordance with the tiers of the Facility Hierarchy & Infrastructure Provision Framework.
- Advocate for the retention and potential expansion of the ACIF beyond FY21, including greater clarity on funding of off-field supporting infrastructure such as shade, shelter and amenities.

Medium – Long term

- Partner with CA to ensure future facility audits enable the provision of key supporting infrastructure data such as shade, shelter and access to amenities.
- Explore opportunities to roll out a program to encourage cricket clubs, LGAs and other codes to install Automated External Defibrillators (AED) at all Tier 2 Club facilities and above.

ENHANCE CRICKET'S RELATIONSHIP WITH LOCAL GOVERNMENT

STRATEGIC OBJECTIVE

Enhance the relationship with cricket's biggest investor to align the needs of the game with those of local government.

STRATEGIC INITIATIVES

Short term

- Commission a study to determine and measure the investment LGAs make into community cricket infrastructure and recognise the valuable contribution made by LGAs.
 - Benchmark the link between LGAs investment and fees and charges for cricket facilities and the impact on the quality of facility provided.
- Elevate and promote the importance of CA's proposed Curator Pathway and the need for greater education and experience to upskill curators across the Facilities Hierarchy.
- Using the CNSW Community Impact Study, articulate the narrative which communicates the broader economic, health and social benefits delivered by cricket throughout NSW.
- Support the roll out of CA's Community Cricket Infrastructure E-Learning Module with the CNSW Community Cricket Field Force.
- Initiate and pilot an LGA Reference Group to review strategic activities and inform decision-making.

Medium – Long term

- Develop a stakeholder communication framework to assist CNSW staff engagement and messaging in communication with key stakeholders, including:
 - State and local governments (including councillors), schools, other sporting codes (such as AFL, Rugby League, Soccer), property developers and private facility operators.
- Initiate and pilot Cricket Councils in key regions to provide a united voice for the needs of cricket.
 - Evaluate the success of the Cricket Councils and evolve the model as it is rolled out across NSW.
- Commence a partnership dialogue with key LGAs through annual forums and planning sessions.

COLLABORATE AND INNOVATE TO INCREASE ACCESSIBILITY AND USAGE

STRATEGIC OBJECTIVE

Improve collaboration and invest in new technologies to increase accessibility and utilisation of cricket infrastructure.

STRATEGIC INITIATIVES

Short term

- Establish an Inclusion Reference Group to inform the needs of key stakeholder groups in regards to the design of cricket facilities.
- Work with Schools Infrastructure NSW and the Office of Sport to formalise the Joint Use Agreement to increase access to school facilities.
 - Develop a suite of resources to support cricket stakeholders in discussion with local Principals and school Asset Management Officers to access school facilities.
- Continue to partner with other sporting codes to identify projects where cross-code collaboration can provide an elevated level of community benefit.
- Work with LGAs to ensure the enhancement of cricket facilities and infrastructure are considered in the development of Disability Inclusion Action Plans.
- Partner with other sporting codes to research and develop preferred specifications for cricket pitches on shared facilities to ensure they are safe, resilient, and support positive outcomes for all stakeholders.

Medium – Long term

- Engage with property developers to ensure cricket has a seat at the table to advocate for the provision of cricket facilities and infrastructure when new estates are being planned.
- Educate LGA and community cricket stakeholders on ways alternate spaces such as open green space, non-dedicated sports fields and warehouse/industrial spaces can be activated to support the growth of cricket (e.g. use of portable pitches).
- Investigate potential partnerships with indoor sport facility managers (e.g. YMCA, PCYC, Belgravia) to provide cricket with access to multi-sport spaces for community cricket, junior formats and training.
- Work with LGAs to ensure new technologies, such as LED lighting and remote access are incorporated into facility design to increase accessibility and maximise utilisation.

SUSTAINABLE FACILITIES

STRATEGIC OBJECTIVE

Ensure the investment made into cricket infrastructure today provides benefits for NSW communities in the future.

STRATEGIC INITIATIVES

Short term

- Educate community cricket stakeholders on the project planning stages required to successfully develop and deliver cricket infrastructure projects in line with the CNSWIS priorities. This includes identifying the key stakeholders to be engaged in the planning and decision making process, while being guided by the advice of qualified experts and identifying and advocating for sources of funding. Sustainable business and management strategies and structures also need to be developed and implemented.
- Develop guidelines on the maintenance of cricket infrastructure to ensure investment into facilities is protected, and value sustained.
 - Work with LGAs to ensure these guidelines are reflected in maintenance and capital works programs.
- Work with facility suppliers and experts to support LGAs on the sustainable design and best practice management of facilities.
 - This includes the design and construction of natural playing surfaces to improve resilience to extreme weather events.
- Work with LGAs to explore the feasibility of increasing the provision of appropriate lighting at facilities to allow cricket to be played and training held in the evening.
- Develop resources to highlight the importance of, and support the delivery of, initiatives to increase the activation of cricket facilities (e.g. social events and fundraising).

Medium – Long term

- Conduct a review of existing and emerging venue management models to provide best practice guidance to LGAs on the efficient management of cricket facilities.
- Partner with the CNSW Foundation to develop a Community Infrastructure Fund to supplement existing funding channels and diversify investment across public and private investors for cricket infrastructure projects, particularly those dealing with crises.
- Partner with CA to explore commercial opportunities for the long-term sustainability of the ACIF.
- Develop a list of preferred suppliers for the delivery of new and upgraded facilities, including but not limited to:
 - Natural turf suppliers; synthetic pitches; lighting; fencing; oval design and irrigation; turf maintenance and pitch curation.
- Investigate alternate season schedules as a contingency to avoid extreme weather events.

FACILITY HIERARCHY & INFRASTRUCTURE PROVISION FRAMEWORK

The CNSW Facility Hierarchy has been developed specifically for the NSW context and is based on the existing CA Facility Hierarchy. Informal facilities and indoor facilities have been included as additional levels in the hierarchy to reflect the varied and bespoke nature of cricket offerings. The diagram on the following pages show how each of the levels in CNSW hierarchy align with the levels in CA hierarchy.

The Infrastructure Provision Framework provides a guide for the provision of cricket and off-field infrastructure at each level of the hierarchy. Within each level, facilities can be graded from Tier 1 (highest quality) to Tier 4 (lowest quality) based on the provision of essential, desirable and optional infrastructure.

In order for a facility to be classified at a given tier, it must meet all provision requirements of this tier, plus all the requirements of lower tiers.



INTERNATIONAL

Sydney Cricket Ground,
Sydney Showground
Stadium



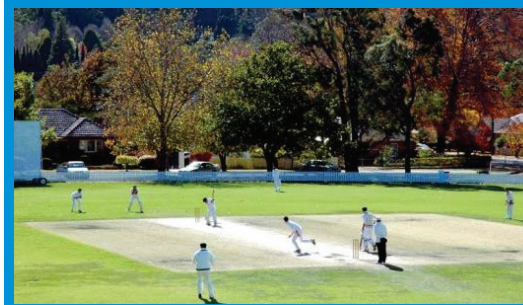
DOMESTIC

North Sydney Oval,
Drummoyne Oval,
C.eX Coffs
International Stadium



REGIONAL

North Dalton Park,
Bankstown Oval,
Lavington Sports Ground



COMMUNITY

Over 1,500 facilities
in NSW

FACILITY HIERARCHY

| CA HIERARCHY LEVEL | CNSW HIERARCHY LEVEL | | DESIRED LEVEL OF COMPETITION | NSW FACILITY EXAMPLES |
|----------------------|----------------------------------|---------------------|---|---|
| International | National | | Men's Intl., BBL | SCG, Sydney Showground Stadium |
| Domestic/First Class | State | | Women's Intl., WBBL, Tour Matches, Domestic One-Day, Sheffield Shield | North Sydney Oval, Drummoyne Oval, C.eX Coffs International Stadium |
| Regional/Premier | Regional – Tier 1-2 | | Underage Intl., WNCL, Futures League, Underage Nationals | North Dalton Park, Bankstown Oval, Lavington Sports Ground |
| | Regional – Tier 3-4 | | Premier Cricket | Manly Oval, Glenn McGrath Oval |
| Club (Home) | Community | Club (Home) | Community Cricket | Over 1,500 facilities in NSW |
| | | Club (Satellite) | Community Cricket | |
| Club (Satellite) | | School (Shared) | Community Cricket | Public school facilities with a Joint Use Agreement |
| | | School (Restricted) | Community Cricket | Private and public school facilities without Joint Use Agreements |
| NEW | Informal | | Cricket Blast | Green open spaces with no permanent cricket infrastructure |
| | Indoor Cricket / Indoor Training | | Indoor Cricket Competitions | Cricket & Community Centres e.g. Norm O'Neill Indoor Training Centre, Penshurst Park and Carl Sharpe Cricket Centre, Wade Park |

INFRASTRUCTURE PROVISION FRAMEWORK

| CNSW HIERARCHY | | Tier 4 (Low) | Tier 3 | Tier 2 | Tier 1 (High) |
|----------------|---------------------|--|---|--|--|
| National | | As per ICC requirements | | | |
| State | | As per CA requirements | | | |
| Regional | | <ul style="list-style-type: none"> Turf pitches [min. six (6)] Outdoor turf training nets Curators storage Office/administration space Amenities/Clubroom | <ul style="list-style-type: none"> Training standard lighting First aid/medical room Sight screens | <ul style="list-style-type: none"> Turf pitches [min. eight (8)] Umpires' room Access to two (2) satellite turf grounds | <ul style="list-style-type: none"> Match standard lighting Electronic scoreboard Gym/fitness room Access to three (3) or more satellite turf grounds |
| Community | Club (Home) | <ul style="list-style-type: none"> Shade and shelter Green open space Permanent pitch; <i>or</i> Portable cricket pitch | <ul style="list-style-type: none"> Access to drinking water Access to toilets CA compliant synthetic pitch | <ul style="list-style-type: none"> Lockable external equipment storage Changerooms (min. two (2) per pitch) Practice nets (min. three (3) lanes) Manual scoreboard | <ul style="list-style-type: none"> Practice nets (min. five (5) lanes) Kitchen/kiosk Pavilion/Clubroom Match standard lighting Ground fencing |
| | Club (Satellite) | | | | |
| | School (Shared) | <ul style="list-style-type: none"> Green open space Portable cricket pitch | <ul style="list-style-type: none"> Green open space Shade and shelter Access to toilets (Shared only) | <ul style="list-style-type: none"> CA compliant synthetic pitch Practice nets (min. two (2) lanes) | <ul style="list-style-type: none"> Turf pitches [min. five (5)] Pavilion Changerooms [min. two (2)] |
| | School (Restricted) | | | | |
| Informal | | <ul style="list-style-type: none"> Green open space | <ul style="list-style-type: none"> Access to toilets | <ul style="list-style-type: none"> Portable cricket pitch | <ul style="list-style-type: none"> Shade and shelter |
| Indoor | | <ul style="list-style-type: none"> Multi-sport indoor facility | <ul style="list-style-type: none"> Dedicated indoor cricket | <ul style="list-style-type: none"> National standard facility | <ul style="list-style-type: none"> International standard facility |
| | | Essential → Desirable → Optional | | | |

In order for a facility to be classified at a given tier, it must meet all provision requirements of this tier, plus all the requirements of lower tiers.

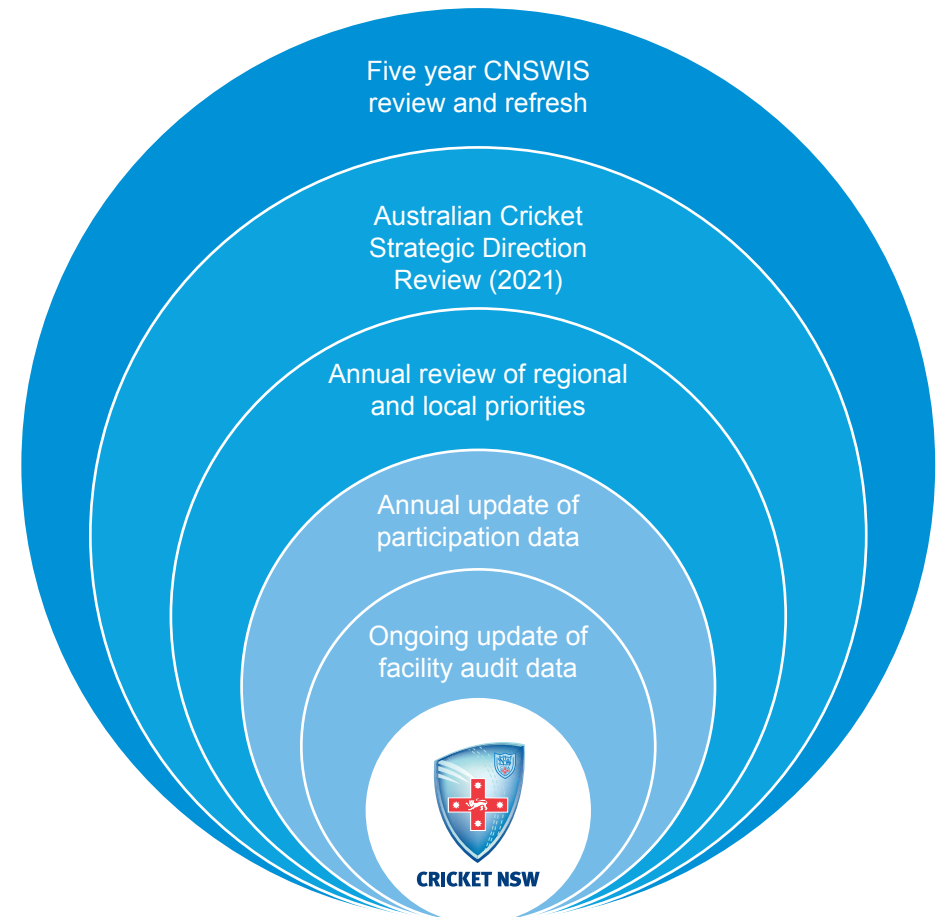
DELIVERING THE CNSWIS

The CNSWIS will deliver a diverse mix of facilities and infrastructure to ensure the sport can meet the evolving needs of participants and key stakeholders.

The delivery and implementation of the CNSWIS will require ongoing review and evaluation to ensure key infrastructure projects and priorities across the state deliver the best outcomes for the sport in NSW. While this will ultimately be the responsibility of CNSW, it will also require a collaborative approach and shared vision from all stakeholder groups. This includes all levels of government, community cricket stakeholders, local association and club committees, and of course, participants, coaches and umpires.

It is important to understand that strategic priorities, government policy, community demand and funding opportunities change over time. The implementation of the CNSWIS needs to be flexible to take advantage of opportunities as they arise over the next 10 years. CNSW will need to continually evaluate, review and update annual participation and facility audit data to ensure data driven decision making is at the core of the implementation of the CNSWIS.

Many of the strategies and initiatives identified in the CNSWIS are yet to be fully costed. As with all infrastructure projects, detailed scoping and design work will be required to fully understand the capital investment required. Cricket in NSW is in a unique position, thanks to the ability of the ACIF to co-invest in these projects. In addition, delivering on many of these infrastructure projects will require collaboration and collective investment from a broad range of stakeholders.



DELIVERING THE CNSWIS

To successfully deliver the CNSWIS, NSW will need to partner with a range of key stakeholders. The table below identifies the function of key stakeholders and partners in supporting the implementation and delivery of the CNSWIS.

| PARTNER TYPE | ENTITY | FUNCTION | |
|--------------------------------------|--|---|---|
| National Partners | Cricket Australia Federal Government | <ul style="list-style-type: none"> • Strategic direction of cricket • Project advocacy and support • Data collection, analysis and insights to support local decision making | <ul style="list-style-type: none"> • Funding support • Education programs and resources • Facility and infrastructure standards and guidelines |
| State Partners | NSW State Government Schools Infrastructure NSW Office of Sport Venues NSW Other State Sports Organisations | <ul style="list-style-type: none"> • Investment and funding • Project advocacy and support • Growth area planning and forecasting • Strategic alignment with government priorities | <ul style="list-style-type: none"> • Resource acquisition and evaluation • Monitoring and evaluation of the CNSWIS • Access to new facilities • Collaboration for community benefit |
| Regional & Local Partners | Local Government CNSW Community Cricket Cricket associations Cricket clubs Cricket participants Club and association volunteers | <ul style="list-style-type: none"> • Identify new projects • Investment and funding • Access to new facilities • Asset management and renewal • Engagement in planning processes | <ul style="list-style-type: none"> • Pilot new initiatives • Local policy development and implementation • Review local and regional priorities • Maintain and update participation and facility data |

APPENDICES

Please click below link for appendices which provide an overview of population, participation and cricket infrastructure at a state-level or for each of the eight Cricket Areas.

Each Cricket Area overview includes additional information on population and participation projections and the impact of cricket on the community. In addition, each overview also highlights the key findings, strategic actions and top five infrastructure priorities derived from stakeholder consultation undertaken during the development of the CNSWIS.

Data sources include Cricket Australia National Facility Audit 2017, Cricket Australia Census 2019/20, the Australian Bureau of Statistics 2019 Estimated Resident Population and Cricket NSW Community Impact Study 2020.

- [State Facilities & Infrastructure Overview](#)
- [Cricket Area Overview - Greater Hunter](#)
- [Cricket Area Overview - Northern NSW](#)
- [Cricket Area Overview - South Western NSW](#)
- [Cricket Area Overview - Southern NSW/ACT](#)
- [Cricket Area Overview - Sydney North](#)
- [Cricket Area Overview - Sydney North West](#)
- [Cricket Area Overview - Sydney South East](#)
- [Cricket Area Overview - Sydney South West](#)

To access a digital version of the CNSWIS and the links above, go to:
www.cricketnsw.com.au/governance/Infrastructure-Strategy





CRICKET NSW